

The world of IG: New channels, same principles

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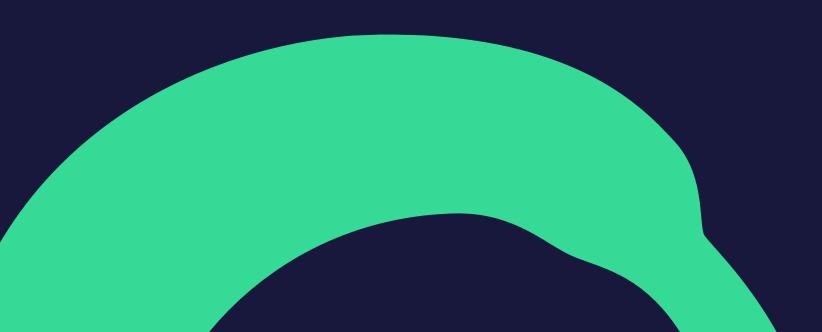
DSC Fundraising Now 6th November 2019

IG workshop - agenda

- 1. Workshop aims and purpose
- 2. How can we help you?
- 3. IG evolution in a nutshell
- 4. Learning more about your audience
- 5. Friends of the Earth case study evolving our donor recruitment programme
- 6. Task: new opportunities for your IG programme
- 7. Takeaways and tips
- 8. Learnings and reflections



Let's start

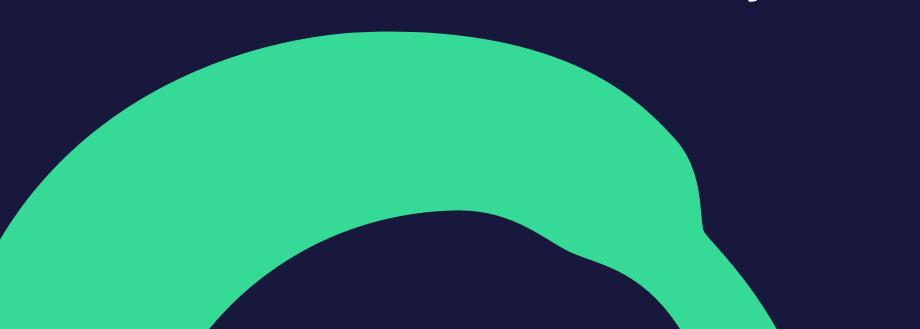


1. Workshop aims and purpose

- 1. To understand the recent evolution of Individual Giving
- 2. To learn how you can develop audience insight that can improve your IG performance
- 3. To learn how to apply this to your own IG programme



But what about yours?

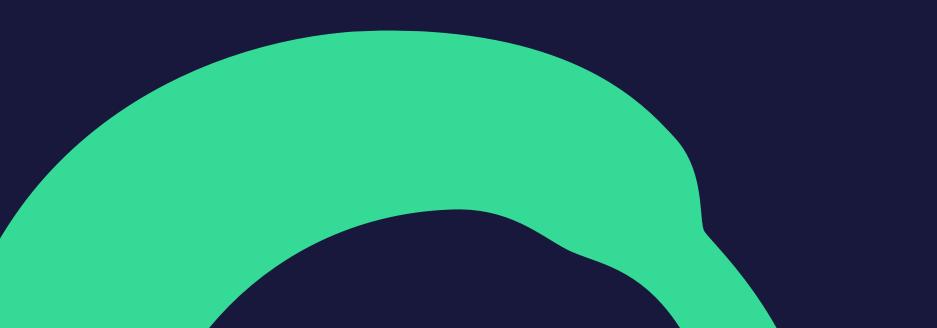


2. How can we help you?

- What would you like to get out of this workshop?
- What is your biggest individual giving challenge?
- What is your annual income from individual giving?
- What is your annual expenditure on individual giving?
- What does your individual programme look like? (i.e. channels used, donor profile, how were most of your current donors recruited?)
- How many active cash donors and active regular givers do you have?



3. IG evolution in a nutshell



Old vs new worlds of IG recruitment

Old world

- Mass volume
- Less targeted
- Straight to regular gift focus
- Interruption approach
- Direct dialogue techniques (Face to face, phone)
- High up front cost (e.g. inserts media)
- High attrition on recruits
- Broadcast approach

New world

- Lower volume
- More targeted and personalised
- Broader selection of 'ways in'
- Permission based
- Increase in digital
- More control over budget
- Stronger engagement and retention of donors
- Peer to peer/sharing/advocacy



Why have things changed?

Regulatory changes

- TPS changes in 2015
- Fundraising Code of Practice changes in 2015
- GDPR implementation in 2018

Behaviour changes

- Rise of digital media
- Decrease in print media
- Increased demand for transparency and accountability
- Attention scarcity
- Everyone's a channel

Impact: Drop in volume

Impact: Old mass volume, broadcast model isn't as effective

What does this mean for fundraising?

- Be relevant
- Understand your audience
- Empower your supporters
- Enable advocacy
- Build a community

- Focus on quality not quantity
- Create inspiring experiences
- Be honest and open to build trust
- Provide communications with value
- Look after your donors



What hasn't changed?

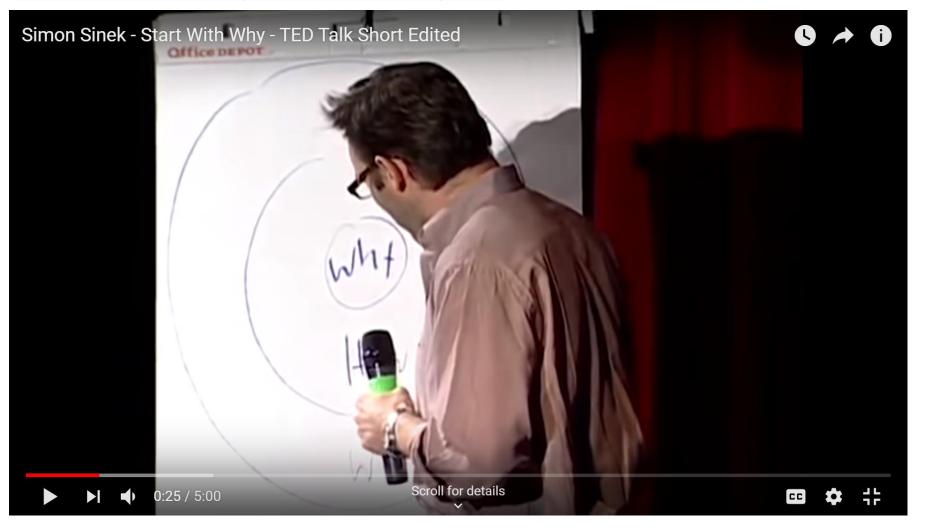


Components of a strong IG programme

- Focus on your <u>'why?'</u>
- Insight-led
- Balance of channel (based on audience)
- Healthy portfolio of products/asks (Boston Matrix tool)

- Understand your audience motivations
- Create engagement options
- Compelling propositions
- Strong stewardship

Focus on your 'why?'



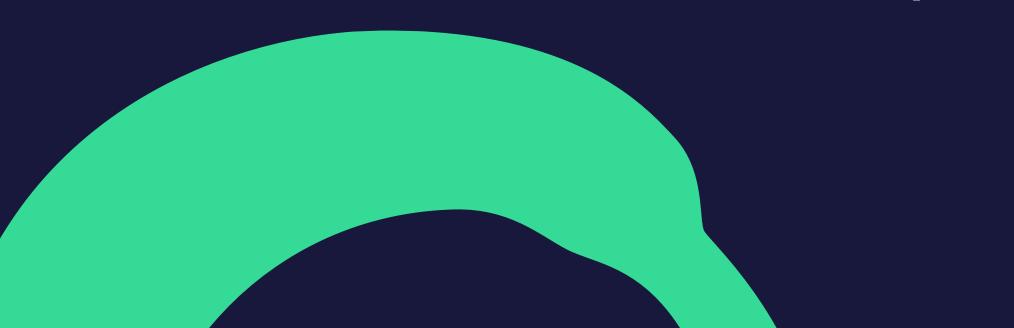
The advantages of being small

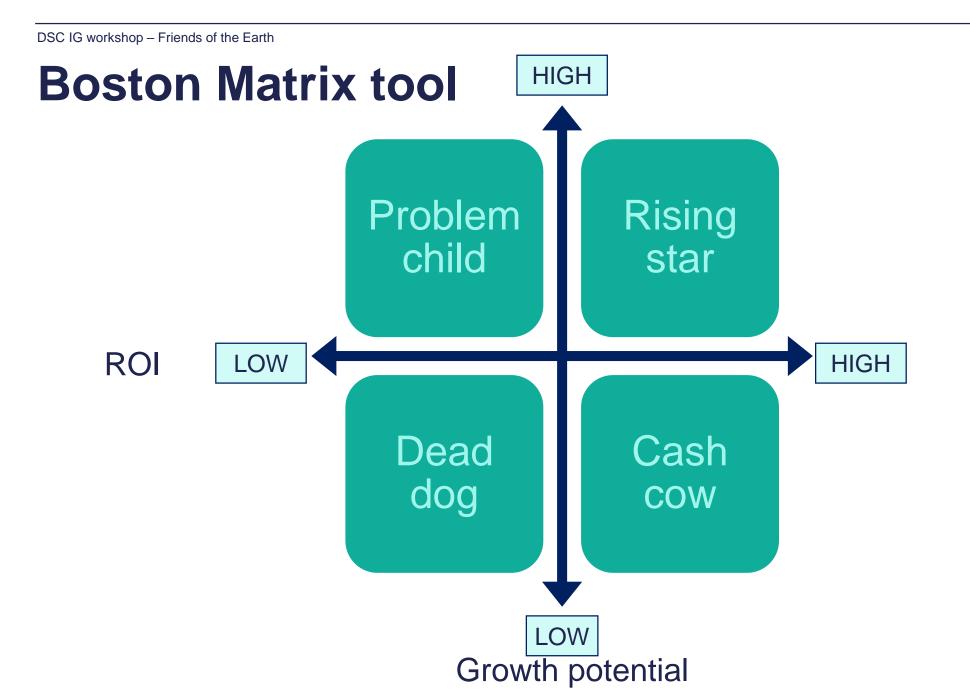
- Value for money
- Bigger impact with small funds
- Direct access to supporter insight
- Powerful local reach and relevance
- Positive reputation with public

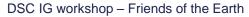
- Consistent contact with donors and supporters
- Closer to heart of organisation
- Personal passion
- Tangibility of work

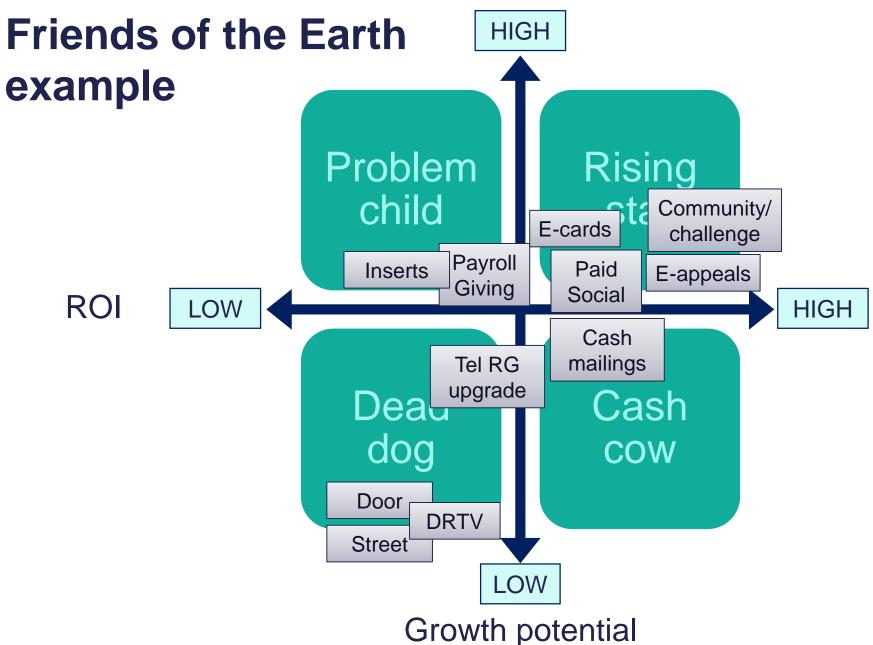


Tools and models to help

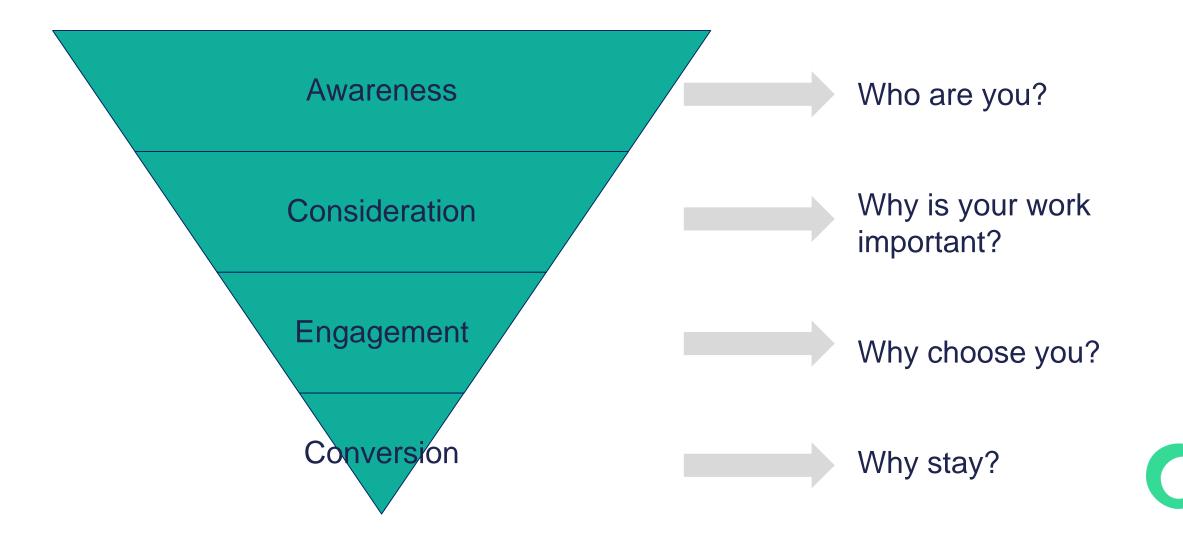






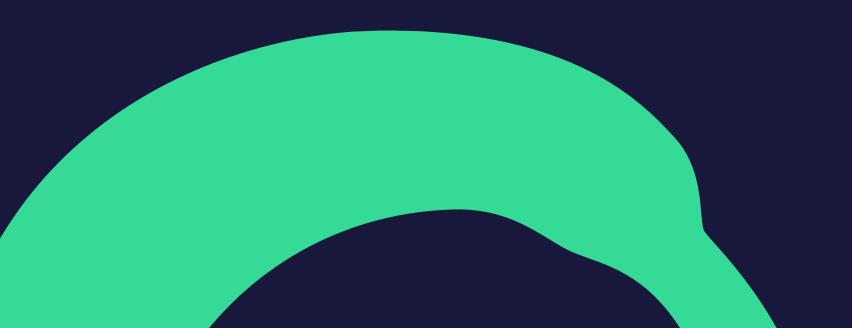


Marketing funnel





4. Learning more about your audience



Audience insight on a shoestring



Cost





5. Friends of the Earth case study

Before

- Unbalanced recruitment programme (over-reliant on face to face)
- High volume of regular giver recruits... but high attrition
- Blanket targeting based on site locations
- High risk due to staff, weather, sites booking
- Only recruiting regular givers, very few new cash donors joining
- Manual input of regular gift data from paper forms to database
- Little digital activity, limited email fundraising



During

- Data and financial analysis of existing recruitment activity
- Closure of street fundraising (previous mass volume recruitment)
- Invested in 2 stage approach: lead generation/cash > regular gift via telephone)
- Telephone reg changes made this model unviable (huge reduction in contactable volume)
- Overreliance on bees campaign, and specifically on Bee Saver Kit cash recruitment product
- Ongoing decrease in new regular givers due to lack of viable recruitment activity
- Dedicated some Supporter Care team time to stewardship of community/challenge fundraisers



After

- Tested and rolled out paid social ads (cash donation for Bee Saver Kit)
- Tested and rolled out cause-led paid social ads (regular gift towards plastics, climate, trees campaigns)
- Seeing increase in organic online regular and cash gifts
- Seeing increase in community/challenge income
- Testing family membership 'Planet Protectors'
- Testing campaign-based cash recruitment asks
- Better at taking supporters on a coherent journey





Friends of the Earth case study: what did we learn?

- Keeping an eye on your website analytics can highlight some income growth potential
- You can get valuable audience insight from your Supporter Care team
- Changes in donor comms preferences are a challenge we can overcome
- Riding on audience interest trends will keep your programme relevant
- Consider your communications landscape as an ecosystem donors won't always respond directly to your ask
- Keeping track of sector and regulatory developments will put you on the front foot for change



6. Task time

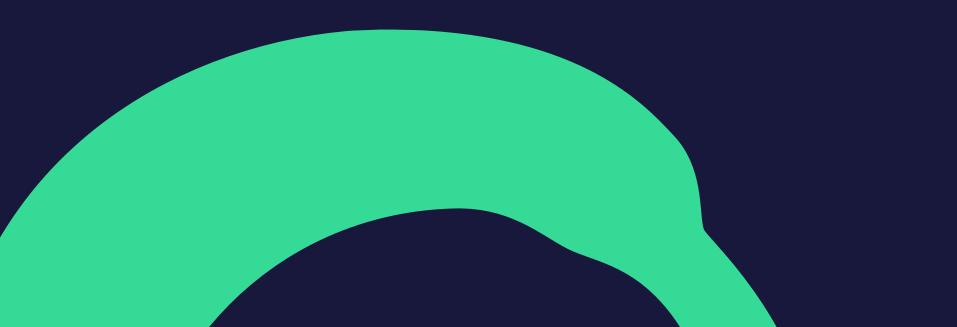


6. Task: new opportunities for your IG programme

- Using your own organisation's fundraising situation and context, identify your Individual Giving goal
- Using the tools and tips provided, come up with a plan that will get you to your goal



7. Takeaways and tips



Takeaways and tips

- The landscape may have changed but the principles of strong fundraising haven't
- Keep your 'why' at the heart of everything you do
- Be supporter insight led
- Strive for a balanced programme: asks, channels, themes
- Be authentically you
- Be patient, change doesn't happen overnight
- Think about the long term story you want to tell
- Stay close to your sector friends, we can always learn from each other
- The little things add up





8. Learnings and reflections





Comments & questions?

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