**Dr Claire Routley** 

#### **GETTING STARTED WITH LEGACIES**





### Today:

- The legacy market
- Who leaves gifts in wills?
- Why people leave gifts in wills
- Creating your legacy messaging
- Legacy fundraising tactics
- Stewarding legacy supporters



#### THE LEGACY MARKET



# Types of legacy gift

#### **Pecuniary**



53% of gifts are cash Average gift around £3740

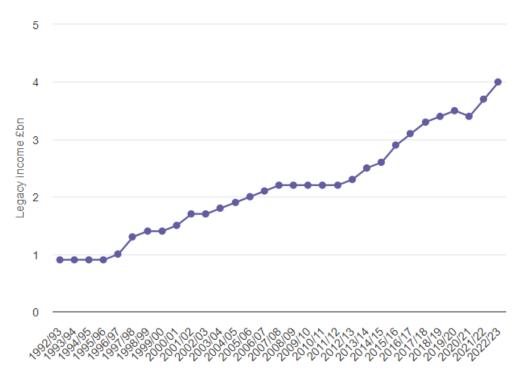




40% of gifts are a share of estate Average gift around £53,500



#### Total UK Legacy Income, £bn

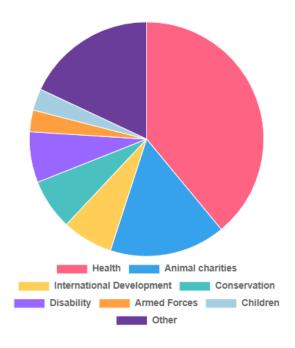




helping you to help others

Legacy Futures 2023

#### Legacy sectors by size



Top 1,000 legacy charities drawn from the Charity Commission Register of Charities 2021/22

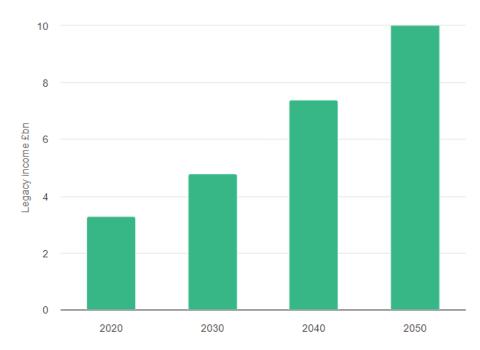


## Fastest growing sub-sectors

Slow	4		<b>———</b>	Fast
Older people	Domestic poverty relief	NHS/Hospital Trusts	Art & Education	Air Ambulances
Children	Deafness and blindness	Armed Services	Overseas development	Mental Health
Learning difficulties	Heritage	Hospices	Medical conditions	Wildlife Trusts



#### Market forecast



Legacy income is forecast to remain stable at around £4bn per year for the next few years before returning to growth.



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### Factors driving this growth

Increased legacy income

Growth in the number of gifts

Growth in value of gifts

Demographics

**Economic drivers** 

Legacy marketing

High value gifts



#### WHO LEAVES GIFTS IN WILLS?



## What's your perception?







#### There's more beneath the surface











Wealth

Children

Religio



# **Exercise:** Who are your audiences?





#### WHY PEOPLE LEAVE GIFTS IN WILLS





# Legacy gifts are motivated by

#### LOOKING BACKWARDS

#### LOOKING AROUND

# LOOKING FORWARDS

- Giving to charities that reflect or have impacted their own life stories
- Often linked to remembering a loved one

- Social influence and social norming are important in legacy giving
- People will often research their chosen charity to helping you ensure that their gift will be spend effectively to help others

 Opportunity to live on beyond their own lifespan by associating themselves with a charity whose services and values will carry on into the future

Routley, Sargeant and Day 2018



#### **CREATING YOUR LEGACY MESSAGES**



# Case for support

- Lets break the ho-hum barrier
- We're relevant in a broad context
- We're proud of our history
- Please read on...this is what's special about us
- A compelling future vision that deserves your attention
- What's in it for you?
- Do it now please...

Adapted from Raise-funds.com

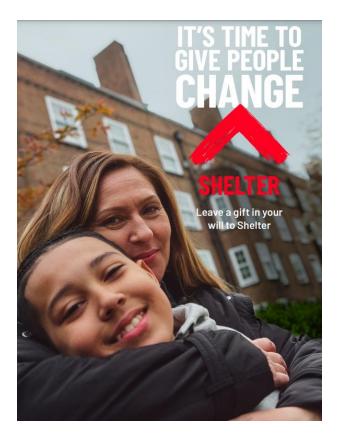


# What is a legacy proposition?

A clear, focused explanation of **what** you want supporters to do, **why** they should do it, **who** they will help and **how** leaving a legacy will bring meaning to the supporter.

**Anwar 2019** 

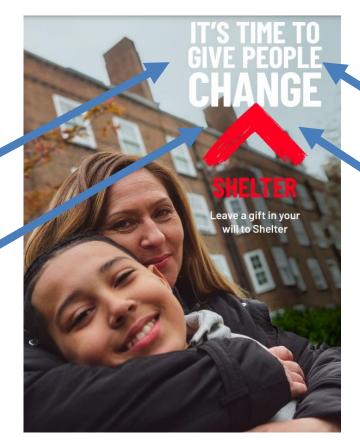






What we want you to do: *give* 

What it'll mean for you: ability to change the future



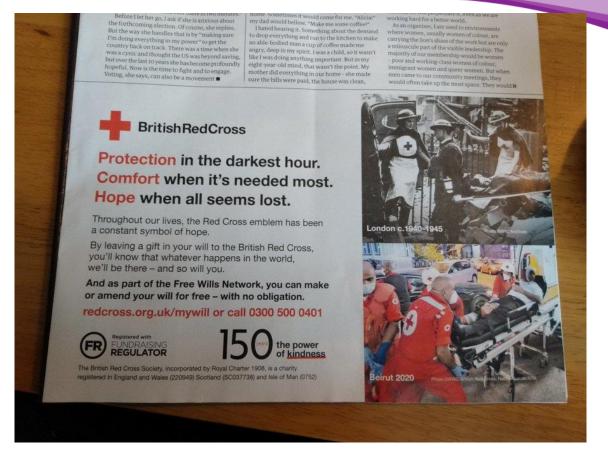
Who we want you to help: people
Why we

want you to help: *need* for change















# **Exercise:** What might your proposition be?





### **TACTICS**



### Thinking through tactics



directory of social change





















### Hot baths, long walks and chamomile tea

Inspiring stories of life, death and coping with cancer



**CSC**directory of social change

helping you to help others

### **AICR**

### A mother's love

### When I first came into contact with cancer — that word was taboo.

My mother had been ill for years. Nobody said cancer. But as I became an adult and had children of my own, I knew.

Mum was always very happy and never complained. In 1971, aged 71, she died. However, there was worse to come.

My eldest daughter, by that time aged 19, said something to me that I will remember forever. She said, "You know mum, it would just be my luck if it missed a generation and I got it." Many years later, when she was 46, she found a lump in her neck. She fought for five years but finally succumbed aged 51. "Why my girl?"

I will never get over it, **She loved life so much**. All I can do is help to fund research into cancer, which is why I support AICR.

Katie Webb









Let Us Know



#### **ENRICH FUTURE GENERATIONS WITH THE GLORY OF OPERA**

You can leave a lasting legacy through a gift from your estate. Ensure your commitment to

### FREE ESTATE & GIFT PLANNING GUIDES



#### LEGACY GIFT TOOLBOX

SAMPLE BEQUEST LANGUAGE

SAMPLE BENEFICIARY DESIGNATION







#### Contact Howard Barker, Head of Legacy Giving



Howard is here to answer your legacy enquiries. Get in touch with the form below or call him on 01793 418222.

Address: Bible Society, Stonehill Green, Westlea, Swindon, SN5 7DG Charity Number: 232759

#### Get in touch

Title*	First name*	Last name*
Select •		
Phone number		Email address*



### Free Will Offers

#### Draft your Will online or via telephone with:



#### **Guardian Angel phone**

0800 773 4015 Voucher code TVAAFREE



#### Goodwill Partnership

Phone 0149 251 0340, telling them you are calling as a supporter of Thames Valley Air Ambulance



#### Co-op Legal Services

Phone 0330 606 9578 Voucher code RACWILLS01



#### National Free Wills Network

Alternatively, you can attend a free appointment with a local solicitor through the National Free Wills Network.



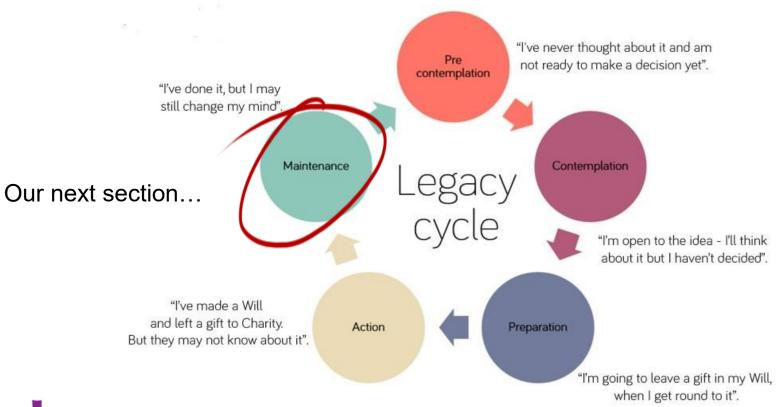
### **Codicil form**

After it has been completed, signed and witnessed, this Codicil legally includes a legacy to Action for Children in your will. We suggest that you keep the Codicil with your original will, and that you keep a copy of the Codicil with any copies of your will held by your solicitor or other people.



l,		◀ Insert your full name
of	Postcode	◀ Insert your full address
declare this to be a	Codicil which I make to my will which is dat	red
the	day of	◀ Insert the date you sign the Codicil – using words.
n the year		For example, the eighth day of March in the year two thousand and ten
	rovisions of my said will, I give to Action for scot Road, Watford WD18 8AG (Registered charity nos	
		<ul> <li>Insert here the share of your Estate, or the amount of money (using words rather than figures), or the description</li> </ul>









### Channels



















# **Exercise:** What collateral do you need to support your plans?

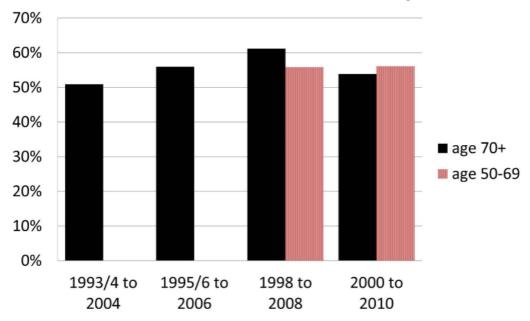


### STEWARDING LEGACY SUPPORTERS



# Why is stewardship important?

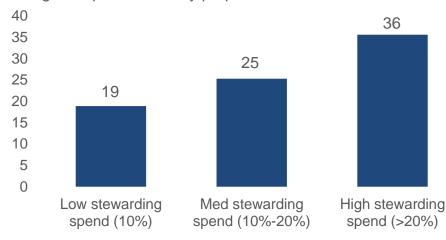
#### 10-Year retention of charitable estate plans





# More stewarding means higher values





Legacy Marketing Benchmarking 2016/17



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Legacy Foresight 2019

"...pledgers are generally **more demanding** than other categories of donor...Legacy pledgers exhibit a greater concern for organizational performance than other categories of supporter...Legacy pledgers appear to demand a higher degree of service quality from the fundraising organization. They expect both the quality of communication and the responsiveness of the organization to be of a significantly higher standard than other categories of supporter."

Sargeant and Hilton 2005



### The National Trust for Scotland – a place to explore

Discovery Days offer exclusive opportunities to go behind the scenes and meet the experts at National Turus for Scotland properties. These events are fantastic days out and allow you to experience our conservation work first hand, while learning about the importance of gifts made in Wills to enable the safeguarding of Scotland's heritage.

Our experts will guide you through the property with thoughtprovoking insights, followed by a light lunch and short presentation about leaving a gift in your Will to the National Trust for Scotland.

In previous years, Discovery Days have proved extremely popular and we recommend early booking to avoid disappointment. As spaces are limited, we request you book just one Discovery Day in the first instance, to enable as many as possible to experience these pumps.

A small charge is made for refreshments, activities and any transport invoked in the course of the Discovery Day, Please allow a full day for each event. Further details and directions will be sent once your booking has been confirmed. To book please telephone Michael Bauld (Legacy Officer) on 0131 458 0407 or email legacy effects on 0.000 for the please that the properties of the proper







Please advise us of any mobility difficulties or specific needs before booking so we can ensure you get the most from your selected event.

#### The Lorimer Studio at Kellie Castle

Thursday 14 May

Scottish artist John Henry Lorimor (1856–1936) painted in Kellie from 1879, making his studio in the top room of the north-west tower. The inspiration he drew from the cardie and its surroundings is apparent in many of his works. It has not been possible to open the studio to the public since the frust acquired Kellie in 1970, but now a project to restore and re-open the tower will give visitions a new insight into John's life and work.

With curator Antonia Laurence-Allen you will learn about the history of Kellie Castle, the story of the Lorimer family who made it their home and the transformative project to open this important space to the public for the very first time.

Please note that the castle tour includes a number of steep spiral stairs.

Maximum 16 participants £25 pp







#### Perthshire Rangers and Forest Management at Killiecrankie

Tuesday 26 May

Our properties in Perthshire include some exceptionally important native woodland, which our rangers and volunteers work hard to maintain as a vibrant ecosystem.

Join the rangers in the Pass of Killiecrankie for a behind-thescenes look at this important wildlife site, and learn about their work to protect and sustain this thriving habitat.

Elements of this event are weather dependent. The forest walk will last approximately 2 hours.

Maximum 20 participants £25 pp







A recent legacy gift to the Perthshire forests is supporting the active management of the habitat at Killiecrankie, allowing our conservation work to continue for years to come.

#### Newhailes: the Archaeology of a Landscape Tuesday 16 June

Famous as a centre of the Scottish Enlightenment, Newhailes is less well known for the design of the surrounding estate and it's archaeology.



However, through an intensive programme of

investigation, Trust archaeologists have pieced together the 13 meterity landscape. It demonstrates the major aesthetic trends of the time, including influences from ancient Egypt and the classical world as well as incorporating elements from nearby industrial Mussellungh.

Join archaeologist Daniel Rhodes to discover the story of the excavation works at Newhailes and how they fit in with the rich variety of archaeological sites in the National Trust for Scotland portfolio.

Elements of this event are weather dependent.

Maximum 20 participants £25 pp

#### Footpath Conservation at Ben Lawers Tuesday 14 July

Over 394 miles of footpaths wind their way across the 46 Munros in our care. These require ongoing maintenance to some of Scotland's most stunning natural heritage sites. You are invited to



join our Footpath Team for a behind-the-scenes look at their important work on the beautiful slopes of Ben Lawers. We will learn about the various techniques they deploy to preserve the fragile mountain habitats.

This event is weather dependent and requires outdoor clothing. The upland walk will last approximately 2% hours.

Maximum 20 participants £25 pp



# Keep communicating

"Wishart and James (2021) analysed deceased supporter data from ten Australian charities to explore whether those people who had expressed interest in bequest giving actually left a legacy. They were able to analyse which supporters had received communications from their charities in their last two years of life; amongst these who had received such communications, 76 per cent gave an estate gift, whilst amongst those who hadn't, 52 per cent generated an estate gift."



## Make it personal

Legacy donors appreciated personalised communications such as handwritten notes or calls, as well as communications that communicated the impact of their gifts – and conversely, disliked overly generic communications. They valued contact with knowledgeable, trustworthy staff members who would connect with them once or twice a year.

Giving USA 2019





# Show people they're valued

"I'm a bit of a coffee snob. So I've been going to coffee shops quite a bit. I'm just trying to think again, in the past, I think one thing that really got me...I'm talking four or five years back and I remember walking into a Cafe Nero and the assistant said to me, 'oh I remember your drink, you want abc'. And I just thought wow. So that, that was a really lovely surprise. The fact that somebody's actually remembered you, remembered what you like."











### Mona Webster, widow, 96

- 2009 left £4.5M to New York's Metropolitan Opera and £4.4M to the Wildfowl and Wetlands Trust.
- Her passions were the opera and birds so the donations not a surprise.
- But why the Met? Royal Opera got £100K and she last went to New York in 2000?
- Met found out her other interests and each year sent her a gift to do with birds
- Also sent LP recordings of its operas because Ms. Webster did not own a CD or DVD player



### Make it memorable





# **Exercise:** What unique experiences can you offer legacy supporters?





### **MEASURING LEGACY FUNDRAISING**



# **Exercise:** What do you currently measure?



### What to measure?

#### Reach

- Number of people reached with a legacy message
- · Number of messages shared over time
- Attitudes to legacy giving amongst core audiences

#### Recruit

Number of people at different stages of the legacy journey

#### Retain

- Number of people reconfirming their status
- · Legacy donor satisfaction
- Conversion from pledge to gift

### Raise

- Income
- · Number and value of gifts
- Pipeline and risk
- · Value-added of legacy management



# Marketing activity

- Who responded?
- To what?
- Which tests worked?
- Are these results statistically significant?
- How did this translate into a) pledges and b) income?
- Who was contacted and didn't respond? And how did this translate into income?



# Thank you so much!

